MEMORANDUM OF UNDERSTANDING

Between,

The International Associati

The undersigned organizations agree that the ability to achieve our individual and shared public goals will be enhanced substantially by undertaking the collaborative approach outlined in this MOU.

It is agreed that, in order to strengthen the cooperation between the two organizations and to enhance the effectiveness of both organizations in representing the interests of seaports in various international maritime forums, IAPH and AAPA agree to cooperate in the following fields while recognizing their individual identities, membership expectations, and traditions.

International Collaboration

1. Coordinating efforts on international issues of common concern (e.g., IMO and its relevant bodies).

Technical Cooperation

- 2. Establish cooperative working relationships between technical committees with common interests with mutual representation as appropriate.
- 3. Take advantage of working together in committees to initiate innovative worldwide studies, global surveys, etc., that can assist ports in both organizations.

Events Cooperation

- 4. To identify on-going opportunities for the parties to collaborate in each other's conferences, seminars, training, technical committees, etc., to promote wider understanding and adoption of the shared principles expressed in this MOU.
- 5. Coordinate event schedules to encourage maximum participation on the part of members of the two organizations and exploration of opportunities for joint programming.
- 6. Mutual announcement of each other's events and creating mutual links on each other's websites.
- 7. Providing at events the possibility for the other association to promote itself and its programs by, e.g., presentation, brochures, poster sessions, video and other means.

Exchange of Views, Information & Others

- 8. Having, free of registration fees, one or two observers (Chairman/ President/ Executive Vice President/ Secretary-General) at each other's highest managerial meeting (for IAPH: the Biennial Conference, for AAPA: the Annual Convention).
- 9. Exchange research findings and publications to strengthen information exchange.
- 10. Offer registration and participation in the PPM Program to enable nonmembers of AAPA to get AAPA certification.
- 11. Continue to evolve other areas and programs of mutual cooperation in the spirit of this MOU.

The above particular fields of cooperation may be reviewed from time to time, as need be, between the two associations.

The Secretary-General of IAPH and the President of AAPA are charged with the implementation of this Agreement.

